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Front Row (Left to Right): Councillor Debbie McGuire | Councillor Mike Cox | Deputy Mayor Tyson Chillog | Councillor Jamie Martens

Back Row (Left to Right): Councillor Bob Blackwell | Mayor Kent Muench | Councillor Darren MacDonald



#### **City of Martensville Administration**

- Scott Blevins City Manager
- Leah Bloomquist Director of Corporate Services
- Carla Budnick City Clerk
- Matt Gruza Director of Infrastructure and Planning
- Ted Schaeffer Director of Recreation and Community Services
- Trent Kolbe Human Resources Manager
- Dillon Shewchuk Community/Economic Development Manager

# MESSAGE FROM CITY COUNCIL & ADMINISTRATION

On behalf of everyone at the City of Martensville, we are pleased to present the City of Martensville 2019 Report to the Community.

This report provides information on our performance in the areas of Governance, Culture, Social, Environment and Economy, the pillars of our City of Martensville Municipal Sustainability Plan (MSP). The MSP guides our departmental plans, goals and budgets so that we can deliver the best possible programs and services to our residents that are in line with our resources.

In 2019, our focus was on continuing to maintain and invest in infrastructure and facilities that ensure our residents can move around easily and safely. We also spent much time and energy on planning for the future, in particular in the area of recreation and housing so that our younger families have the amenities they need to successfully raise their children, and our older residents can remain in our community as they age. We are excited for what the future holds!

Our staff at the City of Martensville work hard to provide programs, services and initiatives that will ensure our community is a great place for everyone to live – young and old. We thank them for their professionalism, dedication and commitment to our community!

# **OUR VISION**

Martensville is a community of families, friends, and neighbours where we work, play, and grow together in a safe, active, and healthy environment - Martensville is a great place to call home!



# **2019 HIGHLIGHTS**

The City of Martensville provides information about City programs, services, events and other important news to residents in the form of news releases issued to the media, posted on the City's website, and shared on the City's social media channels. Below are some of the news items that were shared in 2019.

#### FEBRUARY \_\_\_

The 2019 Budget was approved. In addition to budgeting to meet the wants and needs of residents, the budget provided \$2 million for capital projects including roadways and pathways. Another \$480,000 was set aside for a future multi-purpose recreation facility for the residents of Martensville, adding to the \$6.5 million approved by Council in 2018.

#### MARCH \_\_\_\_

The City announced upgrades to the City's wastewater treatment and water distribution system through the New Build Canada Fund. The \$20.16 million grant will allow the city to upgrade its existing lagoons, build a new gravity conveyance system to connect to the City of Saskatoon sanitary sewer system, and upgrade the existing sewage lift station. In addition, upgrades to the water supply reservoir and pumping stations and a new water main will connect directly to the Saskatoon drinking water supply system.

#### **APRII**

The renderings for the City's new multi-purpose recreation facility were unveiled. The City and the Martensville Community Recreation Project are partnering to deliver a facility for local residents and those in surrounding communities.

#### MAY\_

The City released the findings of the Martensville Seniors Affordable Housing and Care Project Functional Plan which showed a strong need for seniors housing in Martensville over the next decade. The Functional Plan included a market review, demographic modelling, stakeholder discussions, feasibility assessment, and business plan for an affordable seniors housing opportunity. In addition to the plan, the Martensville Housing Need and Demand Market Assessment Report and Martensville Demographic and Seniors Market Segments Supplement were also shared.

#### JUNE \_\_\_\_

Work began on a new pathway on 10th Avenue South and Main Street. The pathway will connect into the Kinsmen Park pathway system.

#### SEPTEMBER \_\_\_\_\_

Work to repair and rehabilitate Main Street and Centennial Drive began. This project included new asphalt on Centennial Drive and 1st Street South, a full rebuild of Main Street between Centennial Drive and 1st Avenue South, and the connection of two catch basins and a trench drain to improve drainage.

#### NOVEMBER \_\_\_\_

In response to news of elevated lead levels in Canadian Cities' drinking water, the City issued a statement on the quality of drinking water in Martensville. The statement advised that while water for the City of Martensville is provided by Sask Water through the City of Saskatoon, the infrastructure that serves our community is newer, and does not consist of lead piping. In addition, nearly all the homes in Martensville were built post-1950 when lead plumbing was no longer the norm for residential plumbing.



# **MARTENSVILLE IN NUMBERS**

# 10,822

– The number of residents who live in Martensville (2019 Saskatchewan Health Covered Statistics). This was an increase of 439 over 2018.

# 20,750

 The projected population of Martensville in 2040 (based on 3% growth per year, City of Martensville Future Growth Plan 2040).

# 15,000

 The number of vehicles that travel along Saskatchewan Highway 12, the highway that borders the City of Martensville.

# \$16,174,650

- The value of building permits in the City of Martensville in 2019.

# **75%**

- The percentage of people under the age of 45 in Martensville.

# 62.3%

 The percentage of residents who hold a post-secondary certificate, diploma or degree (the percentage is 58.1% for Saskatchewan).

# 411

The number of businesses currently licensed to operate in the Martensville area.
 This was an increase of 16 over 2018.

# 138

- The number of home-based businesses operating in Martensville.

# 150

- The number of store-front businesses operating in Martensville.

# 3,000

- The number of residents expected to live in the new Lake Vista subdivision when it is complete.

# 30

- The number of annual community events held in Martensville each year hosted by the City and local service, sport and culture groups.

# 30.8

- The average age of a resident in Martensville (in Canada the average age is 41.0).

#### 60%

The percentage of homes built in Martensville after the year 2000.
 In the province of Saskatchewan, only 20% of all homes were built after the year 2000.

# \$309,575

- The average price of a home in Martensville in 2019.

# YOUR TAX DOLLARS AT WORK

The City fiscal year runs January 1 to December 31. Each year, City Administration prepares an operating and capital budget for approval by City Council.

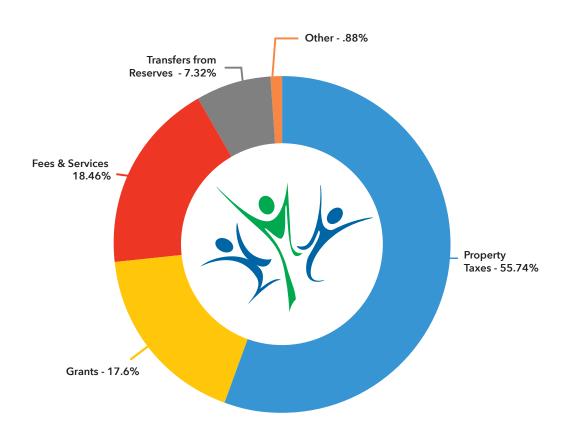
# How Our City was Funded in 2019

In the 2019 Budget, City Revenues and Transfers from Reserves totalled an estimated \$14,603,900.

#### A breakdown of revenue sources was as follows:

TOTAL
Other
Transfers from Reserves
Fees & Services
Grants
Taxes

### A breakdown of revenue sources by percentage was:



# \*Allocating Our Revenue

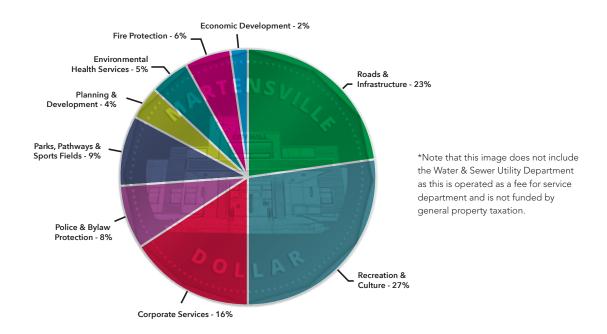
As outlined in the 2019 Budget, revenue totalling an estimated \$14,603,900 was to be allocated as follows:

Roads & Infrastructure	5)
Recreation & Culture	5)
Corporate Services	5)
Police & Bylaw Protection	5)
Parks, Pathways & Sports Fields	5)
Planning & Development\$619,900 (4%	5)
Environmental Health Services	5)
Fire Protection	5)
Economic Development\$306,800 (2%	5)
TOTAL	0

<sup>\*</sup>Audited Financial Statements for the Fiscal Year January 1 to December 31 are released in the following years' third quarter. The statements are available online at Martensville.ca or through Martensville City Hall.

### Where Your Tax Dollars Were Spent in 2019

Every tax dollar received from residents and businesses was to be allocated as follows:



# **WORKING TOGETHER FOR YOU**

#### **Prairie Rivers Reconciliation Committee**

Prairie Rivers Reconciliation Committee is a group of more than 40 members from Warman, Martensville, One Arrow First Nation, Dalmeny, Osler, Mistawasis First Nation, Aberdeen, Corman Park and Duck Lake. The group formed to build strong relationships and a long-term commitment toward Reconciliation, and has been meeting regularly since 2018. They have made education a priority – for the committee, the organizations they represent, and for the communities at large.

### **Prairie Sky Chamber of Commerce**

The Prairie Sky Chamber of Commerce is a non-profit business organization that provides programs and services to increase the success of member business owners in Martensville, Warman and surrounding region.

### **Royal Canadian Mounted Police**

Police Services for Martensville are provided by the Royal Canadian Mounted Police through a Global Policing Agreement with the Province of Saskatchewan.

# Saskatoon Regional Economic Authority (SREDA)

The City works closely with SREDA to collaborate on projects in various growth areas. Through our membership, SREDA provides additional resources to develop leads for new business and provides marketing support for the entire region. Martensville residents and anyone considering starting a business in Martensville can access Square One, a one-stop shop for entrepreneurs. Through SREDA, the City can access Townfolio, a Canadian data company which compiles economic development information for communities.

#### Saskatoon North Partnership for Growth (P4G)

Martensville, along with the town of Osler, the cities of Warman and Saskatoon, and the R.M. of Corman Park, are partnering to examine how the municipalities can best work together to benefit from growth opportunities, increase efficiencies and reduce costs by working together.



# **KEY ACCOMPLISHMENTS IN 2019**



#### **GOVERNANCE**

Good governance is the effective management of our community. It includes the development of policy and leadership to implement policy. Martensville is practicing good governance using a variety of tools including long-term planning, resource planning (financial, human, capacity) and working with other municipalities to plan how our communities will grow collectively as one region.

### Goal: Actively engage with Martensville residents and organizations.

- The City conducted a communication survey with residents which found that satisfaction with the City's communication efforts is high. The City's Facebook page is the number one way residents are accessing City information. The results of the survey will be used to plan the City's 2020 Communication Plan.
- The City continued to investigate ways to ensure that online information can be found quickly and easily. This includes monitoring and evaluating tools like the "Report an Issue" feature which staff and managers have been using to communicate resident issues and assist in communicating with residents.
- The City produced the 2018 Report to the Community: Investing in Our Infrastructure. The report was shared through the City's online communication tools.
- A new Joint Use Agreement with the Prairie Spirit School Division was implemented.
   A lease agreement was also developed with Great Plains College, which began providing education programming in the Civic Centre in September 2019.

#### Goal: Proactively plan for infrastructure requirements and improvements.

- City of Martensville administration continued to work with the City of Saskatoon to establish a water and wastewater agreement. The City's expectations and assumptions of how the water and wastewater project between the two municipalities will function was provided to the City of Saskatoon.
- The City's long-term plan is to develop a strategy to set aside funding for water and wastewater infrastructure replacement. This work will begin as the wastewater project is completed with funding from the New Build Canada Fund.

- Current development standards and offsite development levies were reviewed by the City's consulting engineers, Caterrall & Wright, to reflect the costs of growth in infrastructure.
- The City continued to pursue a simplified asset management plan for roadways, curbs, gutters and sidewalks to ensure resources are in place to address aging infrastructure.
   Options on how best to track and present data on asset management are now being explored.

# Goal: Demonstrate that we value our employees and the contributions they make to the organization.

- A staff luncheon was held to acknowledge and recognize staff and thank them for their efforts.
- Employees with 5 and 10 years of service were recognized for their contributions to the City at the annual Christmas party.
- The Annual Update to Employees was developed and distributed to employees in September. The update included information on staff projects and accomplishments. The City continued to produce a quarterly internal newsletter which highlighted years of service along with education/training achievements.

#### Goal: Identify new methods of funding required municipal infrastructure.

- The first phase of upgrades to the City water and wastewater infrastructure was tendered and work began. Phase one includes internal upgrades to communication between lift stations, and significant expansion and mechanical upgrades to WPS #1. Discussions began with the City of Saskatoon regarding the second phase of upgrades which will include the building of transmission pipelines between Saskatoon and Martensville.
- The City is committed to ensuring the Highway 12 overpass is safe and functional. A
  number of issues were identified including signage, road markings, drainage, ongoing
  maintenance, and final landscaping. While some signage issues have been addressed
  by the Ministry of Highways and Infrastructure, the remaining issues will be discussed
  with the province.
- The City is working with the Prairie Sky Chamber of Commerce to identify opportunities for additional signage to promote local businesses; the City began actively promoting the "Love What's Local" campaign on its social media channels.

- Shared work spaces for small businesses was investigated as part of the City's support for infrastructure for small start-ups, homebased and transient businesses to work in a professionally networked setting.
- Work to examine opportunities to improve services for new immigrants to the community began. It is believed that additional supports would make Martensville a more attractive place to live for these individuals and families.

#### **Goal: Promote creative and controlled growth in Martensville.**

- The City began working closely with developers to refine the sector plans. These sector plans will form part of the Official Community Plan updates.
- A contract to update the Official Community Plan (OCP) was awarded and work began. The OCP provides a comprehensive policy framework to guide the physical, environmental, economic, social and cultural development of the City.
- The City continued to participate in the Saskatoon North Partnership for Growth (P4G) which is working to develop a Regional plan for growth that will ensure each municipality can benefit from growth opportunities, increase efficiencies, and reduce costs by working together. The Plan will consist of plans for land use, transportation, and servicing. It will also outline the funding strategies needed to implement the Plan, and will propose new governance and administrative structures for the Region.

# **ECONOMY**

Martensville focuses on creating opportunities for a vibrant, diverse and dynamic economy which attracts a mix of business in various industries, retains skilled employees, brings new goods and services to market, which ultimately results in community financial well-being.

#### **Goal: Enhance commercial and industrial growth.**

- The City continued to support new businesses wishing to establish or grow in Martensville. The South Industrial area is a new area that is showing business potential and is attractive to businesses.
- Work with the Chamber of Commerce to leverage our community's competitive
  advantages is on-going with a specific focus on assessing the competitiveness of the
  City's industrial areas.

#### Goal: To promote Martensville as a place to do business.

- The City partnered with the Prairie Sky Chamber of Commerce to hold Business Expo 2019 in April. The event provides an opportunity to grow and develop business relationships as well as to demonstrate products and services.
- The 2nd annual Economic Outlook Luncheon was held in June. Partners included the Saskatoon Regional Economic Development Authority (SREDA), Prairie Sky Chamber of Commerce and Great Plains College.
- The City continued to respond to enquiries from entrepreneurs and businesses and to conduct research into the current business environment and the future needs of current and prospective businesses wishing to establish themselves in Martensville. The City also continued to follow local and regional real estate markets and industry in order to provide advice to entrepreneurs. The South Business Industrial and Lake Vista areas continued to draw interest for business activity.
- Business Networking events attended by the City included the NSBA, Prairie Sky
  Chamber of Commerce, Saskatoon and Region Homebuilders Association and SREDA.
  Additional events where Martensville was represented included Homestyles, Business
  Expo and First Nations Economic Opportunity Events.



#### **ENVIRONMENT**

Community environmental stewardship and the health, quality, diversity and abundance of local and global ecosystems, the state of the built environment and the services that support it.

#### Goal: Grow with a focus on green space.

- Development standards for natural/environmental area development were developed and added to the City's Parks and Green Space Development Policy.
- Planning for existing and new parks and recreation facilities continued. The Sandy
  Rise Pond catchment was completed, the baseball diamond outfield was leveled and
  seeded, and a warning track was installed. Monitoring is being done to ensure grass is
  growing properly.
- Progress on the 10th Avenue Pathway Project continued. Remaining work includes paving the upper sections along 10th Avenue, hydroseeding landscaped areas, and the installation of bollards.

• The Kinsmen Park Committee met with Crosby Hanna & Associates to update the Kinsmen Park Masterplan - the plan was approved by Council in December.

#### Goal: Provide well maintained natural areas.

- In an effort to ensure that required natural area maintenance standards can be met, the City is reviewing summer maintenance deficiencies from 2019 and determining staffing options to ensure standards are met in 2020.
- The P4G undertook a drainage study for the area between Martensville, Warman and Saskatoon. The findings will be presented to Council and may provide options for improving drainage or rerouting the Opimihaw Creek.
- The City continued to improve the urban environment through tree planting. Planting was completed at the ball diamonds and along the 3rd Street North boulevard. Trees were also replaced and or planted in Kinsmen Park, Mocon Fields, City Hall, Lake Vista and Dallas Martens Park.

#### Goal: Evaluate and deploy updated development standards.

- Significant updates were made to the City's water and wastewater bylaws.
- In order to ensure residents are provided with safe roads and sidewalks, the City began to study the number of, and locations of crosswalks on 3rd Street North. A future study on parking, signage, and crosswalks on Centennial Drive will take place in 2020.
- The City began exploring options on how to best utilize gas tax funds for the City's ongoing road rehabilitation program.



#### **CULTURE**

Shared values and cultural and recreational activities that reflect the diverse traditions, customs, values, heritage, identity and history of Martensville.

#### Goal: Engage with residents to beautify Martensville.

- The City continued to work with the Beautification Committee to implement its 2019
  Beautification Program. 2019 projects included the installation of banners and hanging
  baskets on Centennial Drive and flowerpots in the City Square and Centennial Drive
  boulevard areas.
- In partnership with the Martensville Lions Club, a gazebo was built in Lions Park to commemorate the 40th Anniversary of the Club.

#### Goal: Express Martensville's unique cultural identity.

- The City held a number of culture-based activities including knitting and bird watching programs.
- Support was provided to a number of community events including Buster Days,
  Kidsport Swim, Regional Run, Geocaching, Rider Trip, Amazing Race, Monster Garage
  Sale, Winter Funfest, Family Day at the MAP, Glow Skate, Martensville Business Expo
  (including a Made in Saskatchewan event in partnership with the Prairie Sky Chamber of
  Commerce), Halloween at the MAP, Shopping Extravaganza, and Play & Skate
  with Santa.
- An event was hosted by the Martensville Historical Centre and held in Kinsmen Park on September 7th. This event celebrated the 50th anniversary of Martensville as a town and its 10th Anniversary as a City.

#### Goal: Welcome visitors to Martensville.

• Beautification efforts and upgrades were made to welcome signage on the North side of the City.



#### **SOCIAL**

Health, well-being, safety and quality of life for individuals, families and the community.

#### Goal: Ensure City facilities meet the needs of citizens.

- The City continued work with the Martensville Community Recreation Project group and DCG Philanthropic Services on a fundraising plan for a new multi-purpose recreation facility.
- The City partnered and became a facility sponsor for Team Saskatchewan to hold tryout camps for the 2020 North American Indigenous Games.
- The City continued to encourage and assist entrepreneurs in health-related fields to locate in Martensville.

#### Goal: Maintain and improve quality of life for seniors.

• The City began seeking partners to provide additional care and affordable housing for seniors in Martensville. Preliminary discussions have been held with various groups.

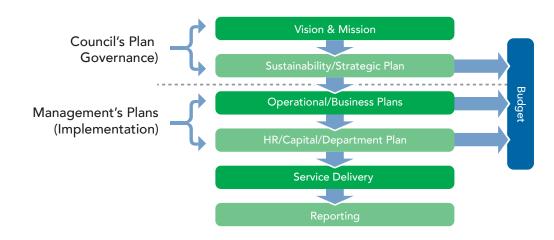
- The Functional Plan for Seniors Housing and Care was completed including a Housing Market Need & Assessment. An event was held at New Horizons to discuss issues pertaining to seniors. An Expression of Interest was submitted to Saskatchewan Housing Commission regarding a rental development program to facilitate affordable housing.
- The City explored feasible transportation options for seniors and continues to communicate with Transportation Network Companies such as Uber and Lyft, on opening in Martensville.
- A partnership with the Saskatoon Council on Aging was created to deliver a Seniors Global Walk Program, a free program for participants 50 years and older at the MAP.

#### Goal: Create and maintain a safe community.

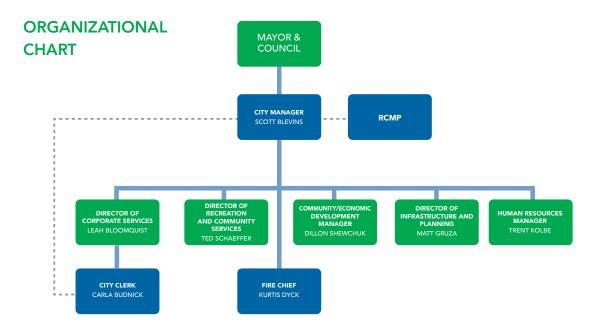
• The local Neighbourhood Watch program created a Facebook Page for residents. Signage was placed at all entrances to the City indicating the program is active in the community.

# **CORPORATE OVERVIEW**

The City of Martensville uses the following Municipal Governance and Management Plan model to formulate and guide its work.



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#### **CITY COUNCIL**

City Council includes the Mayor and six Councillors who are elected for four year terms by the community through Municipal Elections.

Council works as team to make decisions and establish policies regarding the provision of municipal services to: provide direction to municipal management about the operation of the municipality; ensure the municipality's finances and human resources are managed effectively and efficiently; provide good governance; develop and maintain a safe and viable community; and foster economic, social, and environmental well-being.

#### **CITY MANAGER**

The City Manager is the administrative head of the City and is accountable to Mayor and Council. The Office of the City Manager ensures City operations are maintained and handled efficiently. The Office directs, supervises and reviews the performance of all departments; implements policies, programs and decisions of City Council; prepares and presents operating and capital budgets; and makes recommendations to City Council and Committees concerning policies and programs.

The City Manager also provides leadership to City employees and leads the implementation of City Council priorities in order to build a sustainable future and meet objectives identified in Council's Vision for Martensville.

#### **CITY CLERK**

The City Clerk manages various corporate, administrative and legislative functions. The City Clerk provides administrative support to Council, maintains, processes, and records all proceedings and other records of Council and the City to include minutes, agreements, resolutions and other official documents, maintains City Bylaws and Policy and Procedures, and manages the administration of municipal elections. The Clerk works closely with the City's Senior Management Team and provides guidance and support with Legislative requirements including Council directives.

#### **CORPORATE SERVICES**

The Corporate Services Department is responsible for the collection, control and disbursement of all corporate funds.

This includes taxation assessment, utilities, accounts payable and receivable, information technology support, payroll and benefits, budget preparations, general ledger maintenance and financial reporting.

#### **HUMAN RESOURCES**

The Human Resources Department is responsible for providing strategic planning, organizing, directing, controlling and analyzing the operations of the Human Resources function for the City.

This includes ongoing policy development, planning for the City's human capital needs, developing and implementing human resources programs and procedures, providing guidance and interpretation of the collective agreement and labour law, analyzing the City's training needs, and managing the full-cycle recruitment process for all City positions.

#### **ECONOMIC DEVELOPMENT**

The Economic Development Department markets Martensville and supports business development in the community to meet the needs of business and residents. The Department works with the community to facilitate a conducive environment for businesses to start, expand, and thrive to add to the employment opportunities in the community, and is active in regional partnerships and relationships to ensure a collaborative approach to building a strong regional and provincial economy.

The primary focus areas for the Department are to: assist entrepreneurs and small businesses to start up and expand; build the profile of Martensville, market it as a place to live, work, and invest; and initiate and support commercial, industrial, and residential growth and attraction.

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#### **EMERGENCY & PROTECTIVE SERVICES**

Emergency and Protective Services are cooperatively managed through a number of agencies:

- Martensville Fire Department provides fire and Emergency Medical Services (EMS) to people living in the City of Martensville and surrounding areas. Dispatched via 911, the Fire Department is made up of highly trained and dedicated paid, on-call first responders and emergency medical technicians, who attend and provide medical assistance and treatment until an ambulance arrives. Martensville Fire Fighters are trained to First Responder, EMR, EMT, PCP or Paramedic level.
- Emergency Measures Organization works to ensure the City of Martensville is prepared and can respond promptly and effectively to hazards, disasters and emergencies, and ensures members of the community are aware of potential hazards, disasters or emergencies and are prepared for them.
- The Royal Canadian Mounted Police provides services to the City of Martensville through a Global Policing Agreement with the Province of Saskatchewan.
- Bylaw Enforcement ensures local bylaws are enforced and public safety maintained.

#### **INFRASTRUCTURE & PLANNING**

Infrastructure and Planning is responsible for the operation and maintenance of City infrastructure, water and sewer and roadways.

The Department includes Planning & Regulations which focuses on facilitating orderly land development to ensure the health, safety, and physical and economic well-being of all residents. Development is analyzed relative to compatibility between competing land uses, and the concerns and interests of regulating agencies are coordinated in an orderly and timely manner. The Department ensures orderly development and chooses appropriate locations for homes, shops, parks, offices, and schools, supported by a network of roads, water mains, sewers, and other utilities. Good planning also takes into consideration the need to preserve heritage structures, conserve energy, and protect natural features.

#### **RECREATION & COMMUNITY SERVICES**

Recreation & Community Services is responsible for all City-owned and operated recreation programs, as well as parks, playgrounds, rental facilities, special events, and sports fields.

The Department also manages all aspects of the Cemetery, Library, pathway and park development, bylaw operation, and is the liaison with community groups on all Cityrelated matters.

#### 2019 COUNCIL MEMBER BOARDS AND COMMITTEES

Boards of Directors and Committees oversee the work of community organizations or projects underway in the City. Current council member Boards and Committees include:

#### **Beautification Committee**

Mayor Kent Muench, Councillors Jamie Martens & Debbie McGuire

#### **Chamber of Commerce**

Councillor Darren MacDonald

#### Joint R.M. of Corman Park/Martensville Ad Hoc Committee on Opimihaw Creek

Mayor Kent Muench, Councillor Debbie McGuire

#### **Kinsmen Park Committee**

Mayor Kent Muench, Councillors Bob Blackwell & Darren MacDonald

#### **Library Board**

Councillor Jamie Martens - Backup - Councillor Debbie McGuire

#### MCRP: Martensville Community Recreation Project - REPS

Mayor Kent Muench, Councillors Mike Cox & Darren MacDonald

#### **Naming Committee**

Mayor Kent Muench, Councillors Jamie Martens & Debbie McGuire

#### Partnership for Growth (P4G) Committee

Mayor Kent Muench, Councillors Bob Blackwell & Debbie McGuire

#### **Personnel Committee**

Mayor Kent Muench, Councillors Mike Cox & Debbie McGuire

#### Police Advisory Board

Mayor Kent Muench, Councillors Bob Blackwell & Jamie Martens

#### **Recreation Facility Committee**

Mayor Kent Muench, Deputy Mayor Tyson Chillog, Councillor Mike Cox

#### **SREDA/Saskatoon North Communities Association**

Mayor Kent Muench, Councillor Bob Blackwell

#### **Seniors Committee**

Mayor Kent Muench, Councillors Jamie Martens & Debbie McGuire

#### **South Saskatchewan River North Watershed Advisory Committee**

Councillor Debbie McGuire

#### Truth & Reconciliation

Mayor Kent Muench, Deputy Mayor Tyson Chillog, Councillor Mike Cox



