



INVESTING IN OUR INFRASTRUCTURE

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Front Row (Left to Right): Back Row (Left to Right): Councillor Debbie McGuire | Councillor Mike Cox | Deputy Mayor Tyson Chillog | Councillor Jamie Martens Councillor Bob Blackwell | Mayor Kent Muench | Councillor Darren MacDonald







Ted Schaeffer

Matt Gruza

Dave Bosch retired in Spring and was replaced by Ted Schaeffer in June.

Matt Gruza assumed the position of Director, Infrastructure and Planning in August.

Front Row (Left to Right): Back Row (Left to Right): Leah Sullivan (Corporate Services) | Carla Budnick (City Clerk)

Dave Bosch (Recreation & Community Services) | Dillon Shewchuk (Community & Economic Development)

Scott Blevins (City Manager) | Joe Doxey (Infrastructure & Planning)

MESSAGE FROM CITY COUNCIL AND ADMINISTRATION

On behalf of everyone at the City of Martensville, we are pleased to present the City of Martensville 2018 Report to the Community: Investing in Our Infrastructure.

This report reflects our City's commitment to transparency and accountability. It benchmarks our performance against strategic objectives set out in the City of Martensville Municipal Sustainability Plan (MSP) which guides departmental plans and budgets to deliver programs and services based on Governance, Culture, Social, Environment and Economy.

In 2018, our focus was on continuing to maintain and invest in infrastructure and facilities that help us ensure our community remains a wonderful place to raise a family, a great place to invest, and simply, a fantastic place to live!

Thank you to all our professional, dedicated and committed staff at the City of Martensville who work so hard each and every day to provide programs, services and initiatives to support the needs of our community!

OUR VISION

Martensville is a community of families, friends, and neighbours where we work, play, and grow together in a safe, active, and healthy environment - Martensville is a great place to call home!



2018 HIGHLIGHTS

The City of Martensville is committed to ensuring residents have access to information about City programs, services, events, and other important news. In 2018, nearly 30 news releases were issued to the media and posted on the City's online sharing tools. Below are just a few news items that demonstrate our success in achieving the goals of our Municipal Sustainability Plan.

JANUARY

As part of the development of a Physical Activity Strategy, the Martensville in motion committee, in partnership with Saskatchewan in motion, asked residents to complete a physical activity survey. The goal of the strategy is to get more kids more active, more often.

FEBRUARY

The City released the results of a survey conducted in late 2017 to obtain resident feedback on transportation options such as Uber and Lyft. Among other feedback, almost 76% of residents said they would use a ride sharing service if one were offered in Martensville.

The 2018 Budget focused on maintaining and investing in infrastructure and facilities that help ensure Martensville continues to be a great place in which to live, work, and invest. Budget highlights included funding to complete the Southeast Sector Plan, the annexation of lands surrounding the City, and significant resources for roadway maintenance. Based on resident support for a new recreation facility, the recreation facility levy was increased.

The City accepted a challenge from Saskatchewan Blue Cross and Saskatchewan in motion to "go outside and play" for a chance to win \$10,000.

MARCH

As part of her Spring Tour, Member of Parliament Kelly Block visited Martensville to meet with constituents and receive their input on various federal issues.

The City released the 2017 Report to the Community: Building a Better Community. The report reflected the City's performance and achievements throughout the year.

The City invited residents to share their level of satisfaction with policing services provided in Martensville. The results were shared with City Council and the RCMP to assist them in addressing resident concerns.



APRIL

The Saskatchewan Ministry of Government Relations approved the annexation of approximately 1,550 acres of land in the south and south east area of the City, as well as lands adjacent to the north industrial area and west of Highway 12. The rationale to annex additional lands was provided in the Future Growth Plan 2040 which stated that to accommodate anticipated growth until the year 2040, an additional 1,156 to 2,207 acres would be required. This land would support residential, commercial and institutional uses and a population in the range of 16,000 to 25,000 people.

After a six-month closure due to a major water main break, restoration work at City Hall was completed and staff moved back into the building.

MAY

The City provided residents with tips to be 'Emergency Ready' during Emergency Preparedness Week. Tips included signing up to receive alerts from the City's emergency notification system (notifynow), make a plan to deal with an emergency situation, and create an emergency kit.

The City received a grant from the Saskatchewan Housing Corporation to conduct a feasibility study and create a functional plan to develop an affordable seniors housing facility in the community.

JUNE

The City announced the appointment of Ted Schaeffer as Director of Recreation & Community Services, following the retirement of Dave Bosch.

The City announced plans to continue working with the Martensville Community Recreational Project toward the development of a multi-purpose facility, with the initial goal of building a second ice surface. Engagement conducted for the City's Recreation Facility Master Plan showed tremendous resident support for the project.

2018 HIGHLIGHTS Continued

JULY

The City improved its online Program Registration tool to better serve residents who wish to register for programs or rent a facility.

AUGUST

The City announced the appointment of Matt Gruza as Director of Infrastructure and Planning, a position formerly held by Joe Doxey.

OCTOBER

The City provided residents with an update from Peter Kiewit Sons ULC on the status of the Martensville Interchanges Project. As of October, the overpass was approximately 85% complete.

Together with Saskatchewan in motion and the Partners for Physical Literacy, the City held a 'Moving Together Symposium' entitled "Building a Physical Literacy Enriched Community."

The event was part of the process to develop a physical literacy plan of action for our community.

NOVEMBER

The City announced the opening of Aurora Meadery on Centennial Drive South, one of Saskatchewan's first craft meaderies.



MARTENSVILLE IN NUMBERS

10,383

The number of residents who live in Martensville (2018 Saskatchewan Health Covered Statistics).

20,750

The projected population of Martensville in 2040 (based on 3% growth per year, City of Martensville Future Growth Plan 2040).

15,000

The number of vehicles per day that travel along Saskatchewan Highway 12, the highway that borders the City of Martensville.

\$21,148,882

The value of building permits issued in the City of Martensville in 2018.

75%

The percentage of people under the age of 45 in Martensville.

62.3%

The percentage of residents who hold a postsecondary certificate, diploma or degree (the percentage is 58.1% for Saskatchewan). 395

The number of licensed businesses currently licensed to operate in the Martensville area.

129

The number of home-based businesses operating in Martensville.

146

The number of store-front businesses operating in Martensville.

3,000

The number of residents expected to live in the new Lake Vista subdivision when it is complete.

30

The number of annual community events held in Martensville each year hosted by the City and local service, sport and culture groups.

30.8

The average age of a resident in Martensville (41.0 for Canada).

2,300

The combined number of students attending school in Martensville.

YOUR TAX DOLLARS AT WORK

The City fiscal year runs January 1 to December 31. Each April, City Administration prepares an operating and capital budget for approval by City Council.

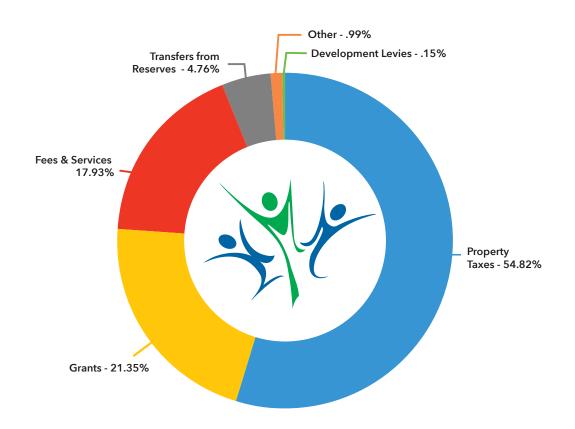
How Our City is Funded

In the 2018 Budget, City Revenues and Transfers from Reserves totalled an estimated \$13,724,400.

A breakdown of revenue sources was as follows:

TOTAL \$ 13,724,400	
Fees & Services \$ 2,460,600 (17.93%)	Development Levies \$ 20,000 (0.15%)
Grants \$ 2,930,400 (21.35%)	Other \$ 136,100 (0.99%)
Taxes \$ 7,523,500 (54.82%)	Transfers from Reserves\$ 653,800 (4.76%)

A breakdown of revenue sources by percentage was:



*Allocating our Revenue

As outlined in the 2018 Budget, revenue totalling an estimated \$13,724,400 was to be allocated as follows:

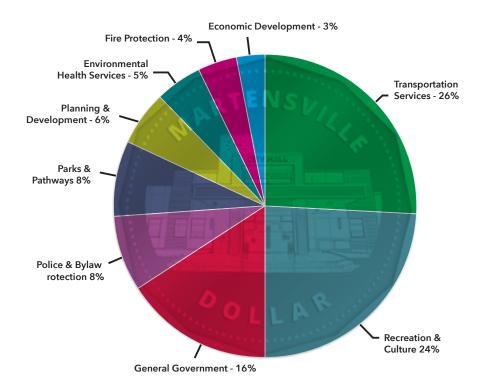
Transportation Services \$ 3,532,800 (26%)	Planning & Development \$ 854,900 (6%)
Recreation & Culture	Environmental Health Services\$ 722,700 (5%)
General Government \$2,254,600 (16%)	Fire Protection
Police & Bylaw Protection \$1,116,800 (8%)	Economic Development\$ 456,900 (3%)
Parks & Pathways	

TOTAL \$ 13,724,400

Where Your Tax Dollars Are Spent

Every tax dollar received from residents and businesses is to be allocated as follows:

^{*}Note that this image does not include the Water & Sewer Utility Department as this is operated as a fee for service department and is not funded by general property taxation.



^{*}Audited Financial Statements for the Fiscal Year January 1 to December 31 are released in the following years' third quarter. The statements are available online at Martensville.ca or by contacting Martensville City Hall.

WORKING TOGETHER FOR YOU

Prairie Sky Chamber of Commerce

The Prairie Sky Chamber of Commerce was formed in late 2017 following an amalgamation of the Warman and Martensville Chambers of Commerce. The non-profit business organization works to provide programs and services to business owners to increase the success of member businesses in Warman, Martensville and surrounding region.

Royal Canadian Mounted Police

Police Services for Martensville are provided by the Royal Canadian Mounted Police through a Global Policing Agreement with the Province of Saskatchewan.

Saskatoon Regional Economic Authority (SREDA)

The City works closely with SREDA to collaborate on projects in various growth areas. Through our membership, SREDA provides additional resources to develop leads for new business and provides marketing support for the entire region. Martensville residents and anyone considering starting a business in Martensville can access Square One, a one-stop shop for entrepreneurs. Through SREDA, the City can access Townfolio, a Canadian data company which compiles economic development information for communities.

Saskatoon North Partnership for Growth (P4G)

Martensville, along with the town of Osler, the cities of Warman and Saskatoon, and the R.M. of Corman Park, are partnering to examine how the municipalities can best work together to benefit from growth opportunities, increase efficiencies and reduce costs by working together.

KEY ACCOMPLISHMENTS IN 2018

GOVERNANCE

Good governance is the effective management of our community. It includes the development of policy and leadership to implement policy. Martensville is practicing good governance using a variety of tools including long-term planning, resource planning (financial, human, capacity) and working with other municipalities to plan how our communities will grow collectively as one region.

Goal: Actively engage with Martensville residents and organizations

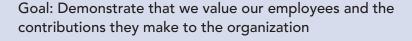
- The City's online recreation registration system was enhanced, and a subscription-based service where residents can receive alerts for upcoming programs and services, events and news was added. The online "Report an Issue" function was upgraded.
- Residents were asked to complete an online survey to provide feedback on the City's efforts to communicate with them. The majority of residents who completed the survey reported the City's Facebook page and the website are the main tools they use to access information about City programs and services. The results were used to develop the 2018 City of Martensville Communication Plan.
- The City produced the 2017 Report to the Community: Building a Better Community. It was shared through the City's online communication tools.
- Discussions on facility joint use agreements were held with Prairie Spirit School Division.





Goal: Proactively plan for infrastructure requirements and improvements

- A letter of understanding which outlines a framework for the City to purchase water directly from Saskatoon was agreed to in principle by SaskWater, the City of Saskatoon and the City of Martensville.
- The City commenced a review to update the 2016 water and wastewater plan. The aim will be to properly dedicate a reserve to water and wastewater infrastructure.
- Current development standards are under review by the City's consulting engineers, Caterrall & Wright, as well as offsite development levies to reflect the costs of growth in infrastructure.
- The City continues to pursue a simplified asset management plan for roadways, curbs, gutters and sidewalks to ensure resources are in place to address infrastructure as it ages.



- Department luncheons were held to acknowledge and recognize staff and thank them for their efforts.
- Five employees were recognized for their long years of service at the annual Christmas party.
- An Annual Update to Employees was developed and distributed to employees in September. The update focused on staff projects and accomplishments and included the 2017 financials. The City continued to produce a quarterly internal newsletter.
- Negotiations for a new contract with the employees' union were completed and agreement by all parties was reached.

Goal: Identify new methods of funding required for municipal infrastructure

- We continued to pursue funding through the New Build
 Canada Fund Grant for expanded and improved water
 provision and wastewater treatment. The City met with
 Members of Parliament, Government Ministers and municipal
 mayors in April to discuss. A letter of understanding outlining
 a framework for Martensville to purchase water directly from
 Saskatoon was developed.
- The City continued to work with the Chamber of Commerce to identify opportunities as well as challenges associated with economic development.
- The City continued to meet with representatives from the Ministry of Highways and Infrastructure and the contractor of the Martensville overpass at regular intervals and various stages of the project. The overpass opened to traffic in September.

Goal: Promote creative and controlled growth in Martensville

- The Saskatchewan Ministry of Government Relations approved the annexation of approximately 1,550 acres of land inthe south and south east area of the City, as well as lands adjacent to the north industrial area and west of Highway 12. The rationale to annex additional lands was provided in the Future Growth Plan 2040 which stated that to accommodate anticipated growth until the year 2040, an additional 1,156 to 2,207 acres would be required. This land would support residential, commercial and institutional uses and a population in the range of 16,000 to 25,000 people.
- Sector Plans were initiated for both the West Sector and the South East Sector annexed lands.







ECONOMY

Martensville focuses on creating opportunities for a vibrant, diverse and dynamic economy which attracts a mix of business in various industries, retains skilled employees, and brings new goods and services to market, which ultimately results in community financial well-being.

Goal: Enhance commercial and industrial growth

- With the annexation of additional City lands complete, sector planning including research and analysis on non-residential development continued.
- The City put in place regular meetings with the local Chamber of Commerce to discuss how to better advocate for business in the community and region. The City participated in the development of the 'Love What's Local' Program and is working with the Chamber of Commerce to deliver the 2019 Business Expo.
- The City continued to meet with prospective entrepreneurs and businesses to discuss business ideas, opportunities, local markets and growth. Notable clients include those involved in the Saskatchewan Immigrant Nominee Program.
- Engagement on economic development was initiated with Indigenous groups.

Goal: Promote Martensville as a great place to do business

- The City was represented at Homestyles, the Saskatoon Home Builders Association Civic Night Event, and continued to attend local Chamber and North Saskatoon Business Association events.
- A radio campaign focused on promoting business in Martensville ran throughout summer and into fall. Two new "Business is Booming" videos were produced with local businesses Automated Metal Processing and SAS Home and Floral Boutique.
- The City held an Economic Forecast Event with SREDA and the Prairie Sky Chamber of Commerce and hosted entrepreneurs during Small Business Week at a 'Showcase the Region' event with Square One.

ENVIRONMENT

Goal: Grow with a focus on green space

- A Park Assessment review was completed for neighbourhood parks and was used in capital budget planning for equipment replacement and upgrades to parks.
- The City completed a Park/Playground assessment which was used in budget discussions on capital planning. Investigations into accessing potential grants for capital continued.
- The City began a review of its Parks Greenspace Policy with a focus on new City development.

Goal: Provide well maintained natural areas

- The City completed a review of current parks/greenspace maintenance standards to ensure staffing levels and equipment are in place to meet these standards.
- Trees were planted at baseball diamonds, traffic islands and the traffic circle. A tree inventory identified 84 trees for replacement.
- As part of the Regional Partnership for Growth, a project which looks at drainage in the region was initiated. The project is investigating options to cooperate on compatible options and solutions for drainage within the P4G municipalities.
- As part of the development of a Physical Activity Strategy, the Martensville in motion committee, in partnership with Saskatchewan in motion, asked residents to complete a physical activity survey. The goal of the strategy is to get more kids, more active, more often. Four main strategy areas were identified: Knowledge & Awareness, Assisting & Supporting Teachers, Sport & Recreation Leadership, and Nature Play.

Goal: Evaluate and deploy updated development standards

- The City is working with their consulting engineers, Caterall & Wright, to complete a review of existing specifications and standards for development.
- Roadway assessment data was collected and compiled and an asset management plan is being developed. Work to complete a simplified asset management plan which incorporates roadways, curbs, gutters and sidewalks began.

CULTURE

Goal: Engage with residents to beautify Martensville

- The City's Beautification Committee undertook projects on Centennial Drive.
- The Committee met to discuss projects completed in 2018, and to begin planning for 2019 projects, including creating a Communities In Bloom Committee; they engaged with the Chamber in these efforts.

Goal: Express Martensville's unique cultural identity

- Culture Day events were held in September including an Arts Day in the Park with activities such as water painting, origami and Ukrainian dance.
- The City worked with the Buster Days Committee and the Fire Department to bring the Saskatchewan Fire Fit Competition to Buster Days.
- The City provided support to the following community events: Buster Days, KidSport Swim, Regional Run, Monster Garage Sale and Annual Rider Trip.
- Through consultation with the Saskatchewan Arts Board, the "Paddle Your Own Canoe" sculpture was installed at Kinsmen Park.

Goal: Welcome visitors to Martensville

• The City's Beautification Committee is investigating an enhancement to the City's entrance from Highway 12 to 4th Street South.

SOCIAL

Health, well-being, safety and quality of life for individuals, families and the community.

Goal: Ensure City facilities meet the needs of citizens

- Construction on the Kyle Syrenne Skatepark was completed and a grand opening celebration was held at Buster Days. The event included a dedication to Kyle Syrenne, demonstrations and contests.
- The City's Parks and Recreation Master Plan Report was reviewed and included a resident assessment of indoor and outdoor recreation facilities. Based on this assessment, short and long-term action plans for facilities were developed.

- The City continued to work with the Martensville Community Recreation Project (MCRP) committee which has been fundraising for a new multi-purpose facility and engaged with AODBT to prepare design concepts and costing estimates for a new multi-purpose facility featuring a new ice surface. The Committee engaged with DCG Philanthropic Services to complete a study to determine the potential level of financial support available for a large recreation project.
- The City continued to search for and administer private-sector sponsorships for various community facilities.
- The City continued efforts to promote Martensville as a great place to establish a medical practice. We worked to engage primary health with the local clinic to discuss opportunities in this region to extend services and a potential expansion of the clinic. The City attended a Family Medicine Resident Retreat in Waskesui to provide information about local opportunities.

Goal: Maintain and improve quality of life for seniors

- The City issued and awarded a Request for Proposals to develop the Functional Plan for Seniors Housing and Care. An information session was held with the contractor at the New Horizons Centre to discuss the project, next steps and get feedback on desired services and characteristics of seniors and/or affordable housing in the community. Additional work included tours of various models of care facilities as well as an initial meetings with potential investors. This project will run into March 2019.
- The City submitted an application for funding from the Enhancing Community Housing Options
 Program at Saskatchewan Housing to prepare the Functional Plan for Seniors Housing and Care.
- The City provided an Expression of Interest to Saskatchewan Housing under the Rental Development Program.
- The City partnered with the Saskatoon Council on Aging to offer a walking program at the MAP and with Canalta Hotels to provide aquasize programming.

Goal: Create and maintain a safe community

- The City continued to meet with the RCMP on a quarterly basis through its RCMP Advisory Board. The RCMP also attended and provided reports at bimonthly Committee of the Whole meetings.
- Members of the Neighborhood Watch Program continued to meet to discuss ways the community can positively impact crime reduction in Martensville.
- A Policing and Bylaw Survey was completed, the results of which were shared with the Police Committee and Community Services for their use in planning.
- The City supported the RCMP to communicate their annual town hall meeting with residents.

CORPORATE OVERVIEW

The City of Martensville uses the following Municipal Governance and Management Plan model to formulate and guide its work.



CITY COUNCIL

City Council includes the Mayor and six Councillors who are elected for four year terms by the community through Municipal Elections.

Council works as team to make decisions and establish policies regarding the provision of municipal services to: provide direction to municipal management about the operation of the municipality; ensure the municipality's finances and human resources are managed effectively and efficiently; provide good governance; develop and maintain a safe and viable community; and foster economic, social, and environmental well-being.

BOARDS & COMMITTEES

Boards of Directors and Committees oversee the work of organizations or projects. Current Council member boards and committees include:

- Chamber of Commerce
- Joint R.M. of Corman Park/Martensville
 AD Hoc Committee on Opimihaw Creek
- Kinsmen Park Committee
- Library Board
- MCRP Martensville Community Recreation Project
- Partnership for Growth (P4G) Committee
- Park Signage Committee

- Personnel Committee
- Police Advisory Board
- Recreation Parks Master Plan Committee
- Saskatoon North Communities Association
- Seniors Transportation Committee
- Skatepark Committee
- SREDA
- South Saskatchewan River North Watershed Advisory Committee

CITY MANAGER

The City Manager is the administrative head of the City and is accountable to Mayor and Council. The Office of the City Manager ensures City operations are maintained and handled efficiently. The Office directs, supervises and reviews the performance of all departments; implements policies, programs and decisions of City Council; prepares and presents operating and capital budgets; and makes recommendations to City Council and Committees concerning policies and programs.

The City Manager also provides leadership to City employees and leads the implementation of City Council priorities in order to build a sustainable future and meet objectives identified in Council's Vision for Martensville.

CITY CLERK

The City Clerk manages various corporate, administrative and legislative functions. The City Clerk provides administrative support to Council, maintains, processes, and records all proceedings and other records of Council and the City to include minutes, agreements, resolutions and other official documents, maintains City Bylaws and Policy and Procedures, and managesthe administration of municipal elections. The Clerk works closely with the City's Senior Management Team and provides guidance and support with Legislative requirements including Council directives.

CORPORATE SERVICES

The Corporate Services Department is responsible for the collection, control and disbursement of all corporate funds.

This includes taxation, assessment, utilities, accounts payable and receivable, information technology support, payroll and benefits, budget preparations, general ledger maintenance and financial reporting.

ECONOMIC DEVELOPMENT

The Economic Development Department markets Martensville and supports business development in the community to meet the needs of business and residents.

The Department works with the community to facilitate a conducive environment for businesses to start, expand, and thrive to add to the employment opportunities in the community, and is active in regional partnerships and relationships to ensure a collaborative approach to building a strong regional and provincial economy.

The primary focus areas for the Department are to: assist entrepreneurs and small businesses to start up and expand; build the profile of Martensville, market it as a place to live, work, and invest; and initiate and support commercial, industrial, and residential growth and attraction.

EMERGENCY & PROTECTIVE SERVICES

Emergency and Protective Services are cooperatively managed through a number of agencies:

- The Martensville Fire Department provides fire and Emergency Medical Services (EMS) to people living in the City of Martensville and surrounding areas. Dispatched via 911, the Fire Department is made up of highly trained and dedicated paid, on-call first responders and emergency medical technicians, who attend and provide medical assistance and treatment until an ambulance arrives. Martensville Fire Fighters are trained to First Responder, EMR, EMT, PCP or Paramedic level.
- The Emergency Measures Organization works to ensure the City of Martensville is prepared and can respond promptly and effectively to hazards, disasters and emergencies, and ensures members of the community are aware of potential hazards, disasters or emergencies and are prepared for them.
- The Royal Canadian Mounted Police provides services to the City of Martensville through a Global Policing Agreement with the Province of Saskatchewan.
- Bylaw Enforcement ensures local bylaws that ensure public safety are enforced.

INFRASTRUCTURE & PLANNING

Infrastructure and Planning is responsible for the operation and maintenance of City infrastructure, water and sewer and roadways.

The Department includes Planning & Regulations which focuses on facilitating orderly land development to ensure the health, safety, and physical and economic well-being of all residents. Development is analyzed relative to compatibility between competing land uses, and the concerns and interests of regulating agencies are coordinated in an orderly and timely manner.

The Department ensures orderly development and chooses appropriate locations for homes, shops, parks, offices, and schools, supported by a network of roads, water mains, sewers, and other utilities. Good planning also takes into consideration the need to preserve heritage structures, conserve energy, and protect natural features.

RECREATION & COMMUNITY SERVICES

Recreation & Community Services is responsible for all City-owned and operated recreation programs, as well as parks, playgrounds, rental facilities, special events, and sports fields.

The Department also manages all aspects of the Cemetery, Library, pathway and park development, bylaw operation, and is the liaison with community groups on all City-related matters.

2018 COUNCIL MEMBER BOARDS **AND COMMITTEES**

Chamber of Commerce

Councillor Bob Blackwell

Joint R.M. of Corman Park/Martensville **AD Hoc Committee on Opimihaw Creek**

Mayor Kent Muench, Councillor Debbie McGuire

Kinsmen Park Committee

Mayor Kent Muench, Deputy Mayor Tyson Chillog & Councillor Darren MacDonald

Library Board

Councillor Jamie Martens

MCRP - Martensville Community **Recreation Project**

Mayor Kent Muench, Councillors Mike Cox & Darren MacDonald

Partnership for Growth (P4G) Committee

Mayor Kent Muench, Deputy Mayor Tyson Chillog & Councillor Bob Blackwell

Park Signage Committee

Mayor Kent Muench, Deputy Mayor Tyson Chillog & Councillor Jamie Martens

Personnel Committee

Mayor Kent Muench, Deputy Mayor Tyson Chillog & Councillor Darren MacDonald

Police Advisory Board

Mayor Kent Muench, Councillors Bob Blackwell & Mike Cox

Recreation Parks Master Plan Committee

Mayor Kent Muench. Councillors Darren MacDonald & Debbie McGuire

Saskatoon North Communities Association

Mayor Kent Muench, Councillor Bob Blackwell

Seniors Transportation Committee

Mayor Kent Muench, Councillors Mike Cox & Jamie Martens

Skatepark Committee

Mayor Kent Muench, Deputy Mayor Tyson Chillog & Councillor Darren MacDonald

SREDA

Councillor Bob Blackwell

South Saskatchewan River North Watershed **Advisory Committee**

Councillor Debbie McGuire





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